

GREATER LETABA MUNICIPALITY



2017/18

1st QUARTER PERFORMANCE REPORT (SEC 52)



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<p>Vision and Mission</p>	<p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:</p> <p>"To be an outstanding agro-processing and eco-cultural tourism hub".</p> <p>The strategic mission speaks about what the purpose of Greater Letaba Municipality is:</p> <p>The mission of Greater Letaba Municipality is to ensure an effective, efficient and economically viable municipality through:</p> <ul style="list-style-type: none"> Provision of accountable, transparent, consultative and co-operative governance. Improving the quality of life through economic development and poverty alleviation. Provision of sustainable services. Ensuring a safe and healthy environment.
<p>Strategy map</p>	<p>The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p>

SERVICE DELIVERY PERFORMANCE SUMMARY 1ST QUARTER 2017/18

The table and graph below illustrates service delivery performance of Greater Letaba Municipality against the National Key Performance Areas

KPA's Performance Indicators	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved	No of Target not applicable	% Target achieved
Municipal Transformation and Organisational Development	5	4	1	2	80%
Basic ServiceDelivery	6	2	4	0	33%
Local Economic Development	4	4	0	0	100%
Municipal Finance Management Viability	18	13	5	0	72%
Good Governance and Public Participation	15	9	6	2	60%
	48	32	16	4	67%

Overall % = 67%					
KPA's Projects	No. of Applicable Indicators	No. of targets achieved	No. of targets not achieved		% Target achieved
Municipal Transformation and Organisational Development	28	19	9	0	80%
Basic ServiceDelivery	80	71	9	0	89%
Local Economic Development	2	2	0	0	100%
Municipal Finance Management Viability	2	2	0	0	100%
Good Governance and Public Participation	6	4	2	0	33%
	118	98	20	0	83%

Overall % = 83%					
KPA's Performance Indicators and Projects	No. of Applicable Indicators including projects	No. of targets achieved	No. of targets not achieved		% Target achieved
Municipal Transformation and Organisational Development	33	23	10	2	70%
Basic ServiceDelivery	86	73	13	0	85%
Local Economic Development	6	6	0	0	100%
Municipal Finance Management Viability	20	15	5	0	75%
Good Governance and Public Participation	21	13	8	2	62%
	166	130	36	4	78%

Overall % = 78%

The 41% under performance was due to non adherence to the procurement plan , which resulted in delay in advertisement of tenders and appointment of service providers. The planned target for filling of post could not be met due to the post not filled

KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES)

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/18	1st Quarter (1 Jul-30 Sept 2017)	Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Integrated Sustainable Development	IDP	Approval of the IDP/Budget/PMS process by 31 July 2018	To approve 2017/18 IDP/Budget/ PMS Process Plan by council by 31 July 2017	Date	29-Jul-16	Approval of 2017/18 IDP/Budget/PMS Process Plan by 31 July 2017	Operational	Approval of 2017/18 IDP/Budget/PMS Process Plan by 31 July 2017	2017/18 IDP/Budget/ PMS process plan approved on the 30 July 2017	Target Achieved	None	None	Director INDEP	Council Approved IDP/ Budget/ PMS Process plan, Council Resolution
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly reporting and compliance within the financial year	# of Quarterly performance reports compiled by 30 June 2018.	Number	4 Quarterly reports	4 Quarterly performance reports compiled	Operational	1 Quarterly performance reports compiled	1 Quarterly performance report compiled and approved by council	Target Achieved	None	None	Municipal Manager	Council approved Quarterly reports
	Improved Governance and Organisational Excellence	PMS	To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP.	To Sign Performance Agreements by S54 & 56 Managers 31 July 2017	Date	Performance agreements by 31 July 2017	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2017.	Operational	Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2017.	awaiting appointment of Sec 54 & 56 Managers	Not Applicable	Not Applicable	Not Applicable	Municipal Manager	Signed Performance Agreements for Sec 54 & 56 Managers
	Improved Governance and Organisational Excellence	PMS	To ensure quarterly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter.	# of Individual performance assessments conducted for 2016/17 and 2017/18 financial year for Sec 54 & 56 Managers by 30 June 2018	Number	2 Individual performance assessments for 2015/16 and 2016/17 financial year by 30 June 2018	2 Individual performance assessments for 2016/17 and 2017/18 financial year by 30 June 2018	Operational	Director Community and CFO assessments conducted for 2016/17 Mid year	Individual Performance Assessments not conducted	Target Not Achieved	Competing Activities and Unavailability of other stakeholders	2016/17 Individual Assessments has been scheduled for 31 October 2017	Municipal Manager	Performance Assessment report

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/18	1st Quarter (1 Jul-30 Sept 2017)	Atual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	PMS	To ensure municipal reporting and compliance within the financial year	To submit 2016/17 Annual Institutional Performance report to CoGHSTA, Provincial Treasury and National Treasury by 30 August 2017.	Date	30-Aug-16	Submission of 2016/17 Annual Institutional Performance Report by 30 August 2017.	Operational	Submission of 2016/17 Annual Institutional Performance Report by 30 August 2017.	2016/17 Annual Performance Report submitted to Coghsta And Provincial Treasury on the 30 August 2017	Target Achieved	None	None	Municipal Manager	Dated proof of submission to CoGHSTA, Provincial and National Treasury
	Improved Governance and Organisational Excellence	Legal Services	To improve effecience and effectiveness of municipal administration within the financial year	% developed Service Level Agreements within 30 days after the appointment of Service provider by 30 June 2018 (# of SLA s developed/ # of Appointments made)	Percentage	100% SLA developed	100% (# of SLA s developed/ # of Appointments made)	Operational	100% (# of SLA s developed/ # of Appointments made)	No Appointments for the 1st Quarter	Not Applicable	Not Applicable		Director Corp	Dated signed Service Level Agreements
	Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance within the financial year	# of performance audit reports compiled and issued to the Accounting Officer by 30 June 2018.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	1 Performance audit reports compiled and issued to the Accounting Officer	1 Performance audit report compiled and issued to the Accounting Officer	Target Achieved	None	None	Municipal Manager	Performance Audit report tabled, Council resolution, report signed off by the MM

CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER															
MUNICIPAL TRANSFORMATION															
Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase Office Furniture by 30 June 2018	Office Furniture	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications not developed	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and deliver 2 Mobile Overhead projector by 30 June 2018	Mobile Overhead Projector (2)	01/07/2017	30/06/2018	Director Corps	GLM	40,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase and deliver 30 Desktop by 30 June 2018	Desktop PC (20)	01/07/2017	30/06/2018	Director Corps	GLM	200,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To Install UPS by 30 June 2018	Uninterrupted Power Supply (UPS)	01/07/2017	30/06/2018	Director Corps	GLM	150,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To Install UPS for finance computers by 30 June 2018	UPS - Finance PC	01/07/2017	30/06/2018	Director Corps	GLM	100,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 60 Tablets for councillors by 30 June 2018	Tablets for Councillors (60) contract	01/07/2017	30/06/2018	Director Corps	GLM	360,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase SAFE-data Centre ICT tool kit by 30 June 2018	SAFE - Data Centre ICT Tool Box Kit	01/07/2017	30/06/2018	Director Corps	GLM	100,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and deliver 1 Scanner (High volume) for registry by 30 June 2018	Scanner 1 - High Volume Registry System	01/07/2017	30/06/2018	Director Corps	GLM	150,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase and install Civil Designer software by 30 June 2018	Civil designer Software (Allcad Software)	01/07/2017	30/06/2018	Director Corps	GLM	150,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 1 Portable Notetaker by 30 June 2018	Portable Notetaker	01/07/2017	30/06/2018	Director Corps	GLM	120,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install ICT call system software by 30 June 2018	ICT Call System software	01/07/2017	30/06/2018	Director Corps	GLM	400,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install fire proof server room door by 30 June 2018	Fire proof server room door	01/07/2017	30/06/2018	Director Corps	GLM	100,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase Server replacements by 30 June 2018	Server Replacements	01/07/2017	30/06/2018	Director Corps	GLM	250,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase 3 Overhead projectors by 30 June 2018	3 Overhead Projector (Mayors, Mokwakwaila & Senwamokgope)	01/07/2017	30/06/2018	Director Corps	GLM	20,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and install 2 Airconditioners for server by 30 June 2018	Airconditioner (2 Server room)	01/07/2017	30/06/2018	Director Corps	GLM	25,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To purchase and deliver blade Server Units by 30 June 2018	Blade Server Units	01/07/2017	30/06/2018	Director Corps	GLM	300,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and deliver 3 Bakkies for sub-offices by 30 June 2018	Bakkies (3) sub-offices	01/07/2017	30/06/2018	Director Corps	GLM	500,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and install 4 air Conditioners for Senwamokgope by 30 June 2018	Air Conditioners (4) (Senwamokgope sub office)	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 2 Mobile filling units by 30 June 2018	Mobile Filling Unit (2)	01/07/2017	30/06/2018	Director Corps	GLM	100,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and erect counter and security burglar for registry by 30 June 2018	Counter and security burglar(registry)	01/07/2017	30/06/2018	Director Corps	GLM	15,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 5 Aqua coolers by 30 June 2018	Aqua cooler (5)	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 2 shredding machines by 30 June 2018	Shredding machine (2) (Corporate & Kgapane sub office)	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase and install Blinds for windows by 30 June 2018	Blinds for windows	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 4 Batho Pele Banners by 30 June 2018	Banners Bathopele (4)	01/07/2017	30/06/2018	Director Corps	GLM	15,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 8 Steel cabinets by 30 June 2018	Steel cabinets (8) (Sub offices, MM & Corps)	01/07/2017	30/06/2018	Director Corps	GLM	25,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To erect Sliding steel gate at Kgapane sub-office by 30 June 2018	Sliding steel gate (Kgapane sub-office)	01/07/2017	30/06/2018	Director Corps	GLM	20,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To erect steel fence at Senwamokgope by 30 June 2018	Steel Fence (Senwamokgope)	01/07/2017	30/06/2018	Director Corps	GLM	150,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 1 Picture Camera by 30 June 2018	Picture Camera	01/07/2017	30/06/2018	Director Corps	GLM	15,000	Develop Specifications and submit to SCM	Specifications Not Submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Property Services	To refurbish Corporate Services Offices by 30 June 2018	Refurbishment of corporate service offices, toilets, kitchen & registry	01/07/2017	30/06/2018	Director Corps	GLM	200,000	Develop Specifications and submit to SCM	Specifications not developed	Target Not Achieved	Late submission of specifications by user departments	Department to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To refurbish Mokwakwaila Sub-Office by 30 June 2018	Refurbishment of Mokwakwaila sub offices, toilets & kitchen	01/07/2017	30/06/2018	Director Corps	GLM	500,000	Develop Specifications and submit to SCM	Specification developed and submitted	Target Achieved	None	None	Payment Certificate and delivery note

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
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MUNICIPAL TRANSFORMATION AND DEVELOPMENT

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
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KPA 2 : BASIC SERVICE DELIVERY INDICATORS

OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME

Vot e Nr	Strategic Objective	Program me	Measurable Objective	KPI Unit of measure/ Performance Indicator	Baseline / Status	Annual Target (30/06/18)	Budget 2018/201 8	1st Quarter (1 Jul-30 Sept 2017)	Actual performance	Remarks	Challenges	Corrective Measures	Responsi ble Person	Evidence required
	Integrated and Sustainable Human Settlement	Spatial Planning	To ensure that land use applications are processed within 90 days of receipt.	% of land use applications processed (# of applications received / # of land use applications processed) within 90 days of receipt by 30 June 2018.	0% applicatio ns processed	100% applications processed (# of applications received / # of land use applications processed)	Operational	100% applications processed (# of applications received / # of land use applications processed)	55% in applications processed, 7/13	Target Not Achieved	6 Applications were returned back for correction	To correct errors on submission of land use applications	Director PLAN	Dated register recording land use applications & Land use applications
	Access to Sustainable Basic Services	Waste management	Provision of waste removal within the financial year	# of HH with access to refuse removal at least once a week by 30 June 2018.	4654 HH accessed refuse removal once a week	4654 HH with access to refuse removal at least once a week	Operational	4654 HH with access to refuse removal at least once a week	4654 HH with access to refuse at least once a week	Target Achieved	None	None	Director COMM	Rooster/ waste management reports
	Improved Governance and Organisational Excellence	Legal	To monitor the reviewal of by laws and policies within a financial year	# of By laws reviewed (# of policies reviewed/ # of By laws) by 30 June 2018	0	# of By laws reviewed (# of policies reviewed/ # of By laws)	Operational	# of By laws reviewed (# of policies reviewed/ # of By laws)	0 By-laws reviewed	Target Not Achieved	CoGHSTA delayed in issuing vetted by-laws	To submit the vetted by-laws to council	Director Corps/ Director Plan	Reviewed and council approved by laws
	Improved Governance and Organisational Excellence	Legal	To monitor the reviewal of by laws and policies within a financial year	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation by 30 June 2018	0	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	Operational	# of by laws promulgated (# of By laws promulgated/ by laws due for promulgation	0 By-Laws promulgated	Target Not Achieved	CoGHSTA delayed in issuing vetted by-laws	To submit the vetted by-laws to council	Director Corps/ Director Plan	By laws promulgated

Vote Nr	Strategic Objective	Programme	Measurable Objective	KPI Unit of measure/ Performance Indicator	Baseline / Status	Annual Target (30/06/18)	Budget 2018/2018	1st Quarter (1 Jul-30 Sept 2017)	Actual performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Access to Sustainable Basic Services	Electricity	To ensure reduction of electricity losses within a financial year	% of electricity losses reduced as per regulation by 30 June 2018	0	% of electricity losses reduced : # of electricity lost / % of electricity supplied	Operational	% of electricity losses reduced : # of electricity lost / % of electricity supplied	51.25% in electricity loss	Target Not Achieved	the municipality is not billing own consumption	The Municipality to implement split meters	Director TECH/CO	Electricity/ Finance reports
Head Office	Access to Sustainable Basic Services	Infrastructure	To monitor the development and implementation of municipal infrastructure plan within a financial year	Development of municipal infrastructure plan by 30 July 2017	30/07/2016	Approved Municipal Infrastructure Plan	Operational	Approval of Municipal Infrastructure Plan by 30 July 2017	Municipal Infrastructure Plan approved by 30 July 2017	Target Achieved	None	None	Director TECH	Approved Municipal Infrastructure Plan

7/18 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

BASIC SERVICE DELIVERY

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head Office	Access to Sustainable Basic Services	Property Services	To refurbish municipal workshop and stores by 30 June 2018	Refurbishment of Municipal Workshop and stores	01/07/2017	30/06/2018	Director Tech	GLM	570,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
29	Access to Sustainable Basic Services	Spatial Rationale	To Appoint Quantity Surveyors to survey Modjadjiskloof Infrastructure by 30 June 2018	Planning(Quantity Surveyor)	01/07/2017	30/06/2018	Director Planning	GLM	600,000	Develop Specifications and submit to SCM	Specifications not developed	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and Completion certificates
29	Access to Sustainable Basic Services	Spatial Rationale	To develop and service stands in Panorama for residential use by 30 June 2018	Panorama Stand Development	01/07/2017	30/06/2018	Director Planning	GLM	1,000,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
29	Access to Sustainable Basic Services	Spatial Rationale	To renovate municipal houses in Modjadjiskloof by 30 June 2018	Modjadjiskloof Houses	01/07/2017	30/06/2018	Director Planning	GLM	800,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
29	Access to Sustainable Basic Services	Spatial Rationale	To Upgrade the front face of Modjadjiskloof town by 30 June 2018	Modjadjiskloof Town face upgrade	01/07/2017	30/06/2018	Director Planning	GLM	1,400,000	Develop Specifications and submit to SCM	Specifications not submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and Completion certificates
6	Access to Sustainable Basic Services	Libraries & Archives	To Construct a Library at Shotong by 30 June 2018	Shotong Library	01/07/2017	30/06/2018	Director Tech	GLM	2,000,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
16	Access to Sustainable Basic Services	Libraries & Archives	To Construct a Library at Rotterdam by 30 June 2018	Rotterdam Library	01/07/2017	30/06/2018	Director Tech	GLM	2,000,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates

21	Access to Sustainable Basic Services	Community Halls & Facilities	To purchase and deliver 2000 Chairs and 10 Tables at Mokwakwaila & Senwamokgope Community halls by 30 June 2018	Chairs (2000) Tables (10) for Mokwakwaila & Senwamokgope Halls	01/07/2017	30/06/2018	Director Tech	GLM	150,000	Develop Specifications and submit to SCM	Specifications developed and Submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
5	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Ward 5 by 30 June 2018	Ward 5 Community Hall (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	400,000	Develop Specifications and submit to SCM	Designs in Progress	Target Not Achieved	Late appointment of Engineers	To finalise the Designs in the 2nd Quarter	Payment Certificate and Completion certificates
26	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Mohlele by 30 June 2018	Mohlele community hall	01/07/2017	30/06/2018	Director Tech	GLM	3,000,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
25	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Shamfana by 30 June 2018	Shamfana Community Hall (Construction)	01/07/2017	30/06/2018	Director Tech	GG	1,500,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
14	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Lemondokop by 30 June 2018	Lemondokop Community Hall (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	400,000	Develop Specifications and submit to SCM	Designs in Progress	Target Not Achieved	Late appointment of Engineers	To finalise the Designs in the 2nd Quarter	Payment Certificate and Completion certificates
27	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Tlotlokwe by 30 June 2018	Tlotlokwe Community Hall (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	400,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
3	Access to Sustainable Basic Services	Sports & Recreation	To commence with earthworks for Ga-Kgapane new cemetery earthworks by 30 June 2018	Ga-Kgapane new cemetery earthworks	01/07/2017	30/06/2018	Director Tech	GLM	400,000	Develop Specifications and submit to SCM	Designs in Progress	Target Not Achieved	Late appointment of Engineers	To finalise the Designs in the 2nd Quarter	Payment Certificate and Completion certificates
Head Office	Access to Sustainable Basic Services	Sports & Recreation	To purchase and deliver 20 Drive on Lawnmowers by 30 June 2018	Drive on Lawnmower	01/07/2017	30/06/2018	Director Comm	GLM	350,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
All	Access to Sustainable Basic Services	Sports & Recreation	To enhance Town entrances by 30 June 2018	Enhancement & Beautifications of town entrance	01/07/2017	30/06/2018	Director Tech	GLM	150,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
27	Access to Sustainable Basic Services	Sports & Recreation	To construct a Sports Complex at Mamanyoha by 30 June 2018	Mamanyoha Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	3,414,503	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates

1	Access to Sustainable Basic Services	Sports & Recreation	To construct a Sports Complex at Madumeleng/Shotong by 30 June 2018	Madumeleng/Shotong Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	3,024,250	Develop Specifications and submit to SCM	Detailed designs submitted and being processed	Target Not Achieved	Late appointment of Engineers	To finalise the Designs in the 2nd Quarter	Payment Certificate and Completion certificates
12	Access to Sustainable Basic Services	Sports & Recreation	To construct a Sports Complex at Thakgalane by 30 June 2018	Thakgalane Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	2,524,250	Develop Specifications and submit to SCM	Designs in Progress	Target Not Achieved	Late appointment of Engineers	To finalise the Designs in the 2nd Quarter	Payment Certificate and Completion certificates
16	Access to Sustainable Basic Services	Sports & Recreation	To construct a Sports Complex at Rotterdam by 30 June 2018	Rotterdam Sports Complex	01/07/2017	30/06/2018	Director Tech	GLM	3,500,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
Head Office	Access to Sustainable Basic Services	Waste Management	To purchase and delivery of 1 Bakkie for waste management by 30 June 2018	Waste Management bakkie	01/07/2017	30/06/2018	Director Tech	GLM	350,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
All Wards	Access to Sustainable Basic Services	Waste Management	To purchase 30 Skips Bins for waste management by 30 June 2018	Skip Bins (30)	01/07/2017	30/06/2018	Director Tech	GLM	450,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
20	Access to Sustainable Basic Services	Waste Management	To Construct Maphalle landfill site by 30 June 2018	Landfill Site (Maphalle)	01/07/2017	30/06/2018	Director Tech	GLM	2,000,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
17	Access to Sustainable Basic Services	Waste Management	To Construct a Drop-off Centre (Waste temporary storage at Mamaila Phaphadi & Tlhothlokwe by 30 June 2018	Drop-off centre (Waste temporary storage) Mamaila Phaphadi and Tlhothlokwe	01/07/2017	30/06/2018	Director Tech	GLM	500,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Waste Management	To Construct a Rural transfer stations by 30 June 2018	Rural transfer stations	01/07/2017	30/06/2018	Director Tech	GLM	500,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
3	Access to Sustainable Basic Services	Roads & Stormwater	To Construct Storm water channels at Ga-Kgapane by 30 June 2018	Ga-Kgapane Storm water Channels	01/07/2017	30/06/2018	Director Tech	GLM	1,000,000	Develop Specifications and submit to SCM	Designs in Progress	Target Not Achieved	Late appointment of Engineers	To finalise the Designs in the 2nd Quarter	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To Construct low level bridges by 30 June 2018	Low level Bridges (4)	01/07/2017	30/06/2018	Director Tech	GLM	1,606,505	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates

	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Madumeleng Tibeng street by 30 June 2018	Madumeleng - Tibeng Street paing P2	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ward 5 street by 30 June 2018	Ward 5 Street paving (Malematsa)	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ward 9 street by 30 June 2018	Ward 9 (Sekgopo street paving)	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Maapana street by 30 June	Maapana street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ramaroka street by 30 June	Ramaroka street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Hlabeleng street by 30 June	Hlabeleng Street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ward 13 street by 30 June	Ward 13 Senwamokgope street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ward 15 street by 30 June	Ward 15 P2 street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs

	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ward 17 street by 30 June	Ward 17 street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Jamela street by 30 June 2018	Jamela street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Maphalle street by 30 June	Maphalle street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Maupa street by 30 June 2018	Maupa street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Ramoadi street by 30 June	Ramoadi street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Abel street by 30 June 2018	Abel street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Modjajdiskloof Waterfall street by 30 June 2018	Modjajdiskloof Waterfall paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Designs
	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Mokgoba street by 30 June	Mokgoba street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates

	Access to Sustainable Basic Services	Roads & Stormwater	To Design a street from gravel to paving at Moshakge - Mabulane street by 30 June 2018	Moshakge-Mabulane street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Itieleng Sekgosese street from gravel to paving for 1.8km by 30 June 2018	Itieleng-Sekgosese street paving	01/07/2017	30/06/2018	Director Tech	GLM	2,867,950	Submit Specifications to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate, Progress report, Completion Certificates
	Access to Sustainable Basic Services	Property Services	To Construct a Khosuthupa Taxi Rank by 30 June 2018	Khosuthupa Taxi Rank	01/07/2017	30/06/2018	Director Tech	GLM	590,100	Develop Specifications and submit to SCM for Advertisement	Specifications submitted to SCM	Target Achieved	None	None	Progress report, Payment Certificate
	Access to Sustainable Basic Services	Roads & Stormwater	To Construct a Wholesale Taxi Rank by 30 June 2018	Wholesale Taxi Rank	01/07/2017	30/06/2018	Director Tech	GLM	500,000	Develop Specifications and submit to SCM for Advertisement	Specifications submitted to SCM	Target Achieved	None	None	Progress report, Payment Certificate
	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Lemodokop street from gravel to paving for 1.8km by 30	Lemondokop street paving	01/07/2017	30/06/2018	Director Tech	GLM	2,854,950	Submit Specifications to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate, Progress report, Completion Certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Modjadji Ivory Route from gravel to paving for 1.8km by 30 June 2018	Modjadji Ivory Route Phase 1	01/07/2017	30/06/2018	Director Tech	GLM	2,500,000	Submit Specifications to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate, Progress report, Completion Certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Makaba street from gravel to paving for 1.8km by 30 June 2018	Makaba street paving	01/07/2017	30/06/2018	Director Tech	GLM	17,000	Submit Specifications to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate, Progress report, Completion Certificates

	Access to Sustainable Basic Services	Roads & Stormwater	To Upgrade Seatlaleng street from gravel to paving for 1.8km by 30 June 2018	Seatlaleng street paving	01/07/2017	30/06/2018	Director Tech	GLM	3,500,000	Submit Specifications to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate, Progress report, Completion Certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To Purchase a 1 Roller Compactor by 30 June 2018	Roller Compactor	01/07/2017	30/06/2018	Director Tech	GLM	300,000	N/A	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
6	Access to Sustainable Basic Services	Roads & Stormwater	To design for the paving of Mokwasele Cemetery by 30 June 2018	Paving - Mokwasele Cemetery (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
2	Access to Sustainable Basic Services	Roads & Stormwater	To design for the paving of Moshakga street by 30 June 2018	Moshakga Street Paving (Planning)	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Roads & Stormwater	To design for the paving of Mohlabaneng street by 30 June 2018	Mohlabaneng Street paving	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Cemetery	To design the Cemetery of Sehlakong cemetery by 30 June 2018	Sehlakong cemetery	01/07/2017	30/06/2018	Director Tech	GLM	300,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
Head Office	Access to Sustainable Basic Services	Road Transport & Licensing	To purchase 6 Stop Watches by 30 June 2018	Stop Watches (6)	01/07/2017	30/06/2018	Director Comm	GLM	10,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head Office	Access to Sustainable Basic Services	Road Transport & Licensing	To purchase Firearm & Ammunition at Modjadiskloof by 30 June 2018	Firearm and ammunition	01/07/2017	30/06/2018	Director Comm	GLM	170,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
29	Access to Sustainable Basic Services	Road Transport & Licensing	To Refurbish Modjadiskloof K53 Testing ground by 30 June 2018	Refurbishment of Modjadiskloof K53 Testing ground	01/07/2017	30/06/2018	Director Comm	GLM	200,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
Head Office	Access to Sustainable Basic Services	Road Transport & Licensing	To purchase 12 two way radios by 30 June 2018	Two Way Radios	01/07/2017	30/06/2018	Director Comm	GLM	100,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note

29	Access to Sustainable Basic Services	Electricity	To purchase and install Split metering & vending system in Modjadjiskloof by	Split metering in Modjadjiskloof & Vending System	01/07/2017	30/06/2018	Director Tech	GLM	2,000,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and Installation report
All	Access to Sustainable Basic Services	Electricity	To upgrade Electricity Infrastructure to NERSA standards by 30 June 2018	Upgrade of Electricity to NERSA Standards- NERSA Compliance	01/07/2017	30/06/2018	Director Tech	GLM	4,000,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
All	Access to Sustainable Basic Services	Electricity	To refurbish Electricity network in Modjadjiskloof by	Refurbishment of Electricity Network Phase 2	01/07/2017	30/06/2018	Director Tech	GLM	80,000	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and Completion certificates
Head Office	Access to Sustainable Basic Services	Electricity	To purchase and Install metering system in council buildings by 30 June 2018	Council Building metering	01/07/2017	30/06/2018	Director Tech	GLM	40,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
Head Office	Access to Sustainable Basic Services	Electricity	To purchase 4X 4 Multi purpose mini TLB by 30 June 2018	4*4 Multi Purpose mini TLB	01/07/2017	30/06/2018	Director Tech	GLM	680,000	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and delivery note
Head Office	Access to Sustainable Basic Services	Electricity	To purchase 25kVA Generator trailer set for Modjadjiskloof by	25kVA Generator trailer set	01/07/2017	30/06/2018	Director Tech	GLM	180,000	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and delivery note
Head Office	Access to Sustainable Basic Services	Electricity	To purchase 1 Electric Transformer by 30 June 2018	Electric transformer	01/07/2017	30/06/2018	Director Tech	GLM	2,000,000	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and delivery note
Head Office	Access to Sustainable Basic Services	Electricity	To erect and energise Highmast in Jamela, Jokong, Maphalle, Shawela, Ditshosing, Mokgoba, Ramodimatlou and Vaal Water	Highmast in Jamela, Jokong, Maphalle, Shawela, Ditshosing, Mokgoba, Ramodimatlou and Vaal Water	01/07/2017	30/06/2018	Director Tech	GLM	2,400,000	Develop terms of reference and submit to SCM for advertisement	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate, Progress report
3	Access to Sustainable Basic Services	Sports & Recreation	To Complete phase 3 of Kgapane Stadium by 30 June 2018	Kgapane Stadium Phase 3	01/07/2017	30/06/2018	Director Tech	MIG	10,000,000	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and Completion certificates
29	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Goedplaas by 30 June 2018	Goedplas Community Hall	01/07/2017	30/06/2018	Director Tech	MIG	1,382,964	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and Completion certificates

12	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Thakgalane by 30 June 2018	Thakgalane Community Hall	01/07/2017	30/06/2018	Director Tech	MIG	1,118,386	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and Completion certificates
	Access to Sustainable Basic Services	Community Halls & Facilities	To Construct a community hall at Ntata by 30 June 2018	Ntata Community Hall	01/07/2017	30/06/2018	Director Tech	MIG	2,210,492	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and Completion certificates
10	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Sekgopo Moshate street paving from gravel to paving for 1.8 km by 30 June	Upgrading of streets- Sekgopo Moshate	01/07/2017	30/06/2018	Director Tech	MIG	7,350,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
8	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Mamphakhati street paving from gravel to paving for 1.8 km by 30 June	Upgrading of streets- Mamphakhati	01/07/2017	30/06/2018	Director Tech	MIG	7,068,816	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
6	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Ramphanyana street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets- Ramphanyana	01/07/2017	30/06/2018	Director Tech	MIG	5,708,320	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM (construction)	Target Achieved	None	None	Payment Certificate and Completion certificates
4	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Las Vegas street paving from gravel to paving for 1.8 km by 30 June	Las Vegas Street paving	01/07/2017	30/06/2018	Director Tech	MIG	7,350,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
20	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Dichosing street paving from gravel to paving for 1.8 km by 30 June	Upgrading of streets- Dichosing	01/07/2017	30/06/2018	Director Tech	MIG	6,850,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
24	Access to Sustainable Basic Services	Roads & Stormwater	To upgrade Ga-Ntata street paving from gravel to paving for 1.8 km by 30 June 2018	Upgrading of streets - GaNtata	01/07/2017	30/06/2018	Director Tech	MIG	6,850,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
19	Access to Sustainable Basic Services	Sports & Recreation	To construct Lebaka Sports Complex (Phase 2) by 30 June 2018	Lebaka Sports complex phase2	01/07/2017	30/06/2018	Director Tech	MIG	2,564,000	Develop Specifications and submit to SCM	Specifications developed and submitted to	Target Achieved	None	None	Payment Certificate and Completion certificates

KPA 3 : LOCAL ECONOMIC DEVELOPMENT

KEY PERFORMANCE INDICATORS

OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME

Vote Nr	Strategic Objective	Municipal Programmes	Measurable Objectives	Key Performance measures/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/2018)	Budget 2017/17	1st Quarter (1 Jul-30 Sept 2017)	Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence requires
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of jobs created through own municipal funded Capital Projects by 30 June 2018	Number	1180 jobs created	800 Jobs created	Operational	200 Jobs created	261 Jobs created through EPWP and Capital Projects	Target Achieved	None	None	Director TECH	Proof for SMME s supported
	Improved Governance and Organisational Excellence	Improved local economy	To ensure Promotion of local economy within the financial year	# of SMME s supported through Sypply Chain Management by 30 June 2018.	Number	215 SMME s supported	120 SMME s supported	Operational	30 SMME s supported	71 SMMEs supported in the 1st Quarter	Target Achieved	None	None	CFO	Proof for SMME s supported
	Integrated Sustainable Development	Improved local economy	To ensure Promotion of local economy within the financial year	# of EPWP reports compiled and submitted to Council by 30 June 2018	Number	12 EPWP reports generated	12 EPWP reports generated	Operational	3 EPWP reports generated	3 EPWP reports generated	Target Achieved	None	None	Director TECH	EPWP reports
	Integrated Sustainable Development	Improved local economy	To ensure Coordination of Agriculture forums within the financial year	# of Agriculture Forums coordinated by 30 June 2018	Number	4 Agriculture forums coordinated	4 Agriculture forums coordinated	Operational	1 Agriculture forum coordinated	1 Agriculture Forum coordinated	Target Achieved	None	None	Director PLAN	Agenda, Minutes & Attendance register

WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

LOCAL ECONOMIC DEVELOPMENT

Region	Strategic Objective	Program me	Measurab le Objective / Performance Indicator	Project Name	Start Date	Completi on date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challeng es	Correctiv e Measures	Evidence required
6	Access to Sustainable Basic Services	Local Economic Development	To Construct Manokwe caves by 30 June 2018	Manokwe Caves	01/07/2017	30/06/2018	Director Tech	GLM	600,000	Develop Specifications and submit to SCM	Specifications Submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates
15	Access to Sustainable Basic Services	Local Economic Development	To construct fence and admin block at the new show ground by 30 June 2018	GLM Show ground	01/07/2017	30/06/2018	Director Tech	GLM	2,000,000	Develop and submit specification to SCM for advertisement	Specifications Submitted to SCM	Target Achieved	None	None	Payment Certificate and Completion certificates

**KPA 4 MUNICIPAL FINANCIAL VIABILITY
KEY PERFORMANCE INDICATORS
OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY**

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Measurable Objective/ Performance Indicator	KPI Unit of measure	Baseline / Status	Annual Target (30/06/18)	Budget 2017/2018	1st Quarter (1 Jul-30 Sept 2017)	Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Sustainable Financial Institution	Revenue	To ensure improvement in revenue collection within the financial year	% in revenue collected by 30 June 2018	Percentage	82% in revenue collection	95 % in revenue collection	Operational	95% in revenue collection quarterly (at least 95% monthly)	45% in revenue collected, R 6 715 703 billed and R 3 021 310	Target Not Achieved	Consumers not paying rates and taxes	The municipality is currently implementing cut offs and follow up on accounts	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor debt collections within a financial year	% in debt collected (# of debt collected/	Percentage	New	% in debt collected (# of debt collected/	Operational	% in debt collected (# of debt collected/	45%	Target Not Achieved	Debt owners not paying for services	The municipality will implement the Revenue Enhancement Strategy after approval by council	CFO	Financial reports
	Sustainable Financial Institution	Revenue	To monitor the implementation of municipal services within a financial year	# of data cleansing performed (Meter services)	Number	1 data cleansing	4 data cleansing performed (meter services)	Operational	1 data cleansing performed (meter services) quarterly	1 data Cleansing (meter services)	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Budget and Reporting	To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter.	# of quarterly financial statements submitted to Provincial Treasury	Number	4 Financial statements submitted	4 Financial statements submitted	Operational	1 Financial statement submitted	1 Financial Statement compiled and submitted to Provincial Treasury and National Treasury	Target Achieved	None	None	CFO	Dated proof of submission Financial Statements
	Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit Unaudited financial statements by 31/08/2017	Date	31-Aug-15	Submission of Unaudited Financial Statements by 31 August 2017.	Operational	Submission of Unaudited Financial Statements by 31 August 2017.	Unaudited Financial Statements submitted to Provincial & National Treasury	Target Achieved	None	None	CFO	Dated proof of submission of Unaudited AFS

Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Sec 32 Register developed and updated by 30 June 2018.	Number	12 Sec registers developed	12 Sec 32 register developed and updated by 30 June 2018.	Operational	3 Sec 32 registers developed and updated	3 Sec registers developed and updated	Target Achieved	None	None	CFO	Dated proof of Sec 32 register
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	# of Finance compliance report submitted to Treasuries & CoGHSTA by 30 June 2018.	Number	12 Finance compliance report submitted	12 Finance compliance report submitted	Operational	3 Finance compliance report submitted	3 Finance Compliance report submitted to Provincial Treasury	Target Achieved	None	None	CFO	Financial reports
Sustainable Financial Institution	Budget and Reporting	To ensure compliance with legislation within the financial year	To submit monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2018.	Date	Sec 71 reports submitted to Provincial Treasury within 10 working days	Submission of monthly Sec 71 reports to Provincial treasury within 10 working days by 30 June 2018.	Operational	Sec 71 reports submitted to Provincial Treasury within 10 working days	Sec 71 reports submitted to Treasury within 10 working days	Target Achieved	None	None	CFO	Dated proof of submission
Sustainable Financial Institution	Supply Chain Management	To Improve financial viability within the financial year	To appoint Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 30 June 2018.	Date	SCM structures appointed by 30 June 2017	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2018.	Operational	Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2018.	Supply Chain Structures (Bid Specifications, Evaluation and Adjudication Committee)	Target Achieved	None	None	Municipal Manager	Appointment Letters
Sustainable Financial Institution	Supply Chain Management	To ensure payment of service providers within 30 days of the submission of invoices.	To pay invoices within 30 days of receipt from the service provider by 30 June 2018.	Days	Payment of invoices within 30 days of receipt from the service provider	Payment of invoices within 30 days of receipt from the service provider	Operational	Payment of invoices within 30 days of receipt from the service provider	Invoices are paid within 30 days of receipt from the service provider	Target Achieved	None	None	CFO	Dated proof of payment

	Sustainable Financial Institution	Assets Management	To ensure compliance with legislation within the financial year	# Assets verifications conducted in line with GRAP standards by 30 June 2018.	Number	2 Assets verification conducted	4 Assets verifications conducted	Operational	1 Assets verifications conducted	1 Assets Verification conducted	Target Achieved	None	None	CFO	Quarterly Assets verification reports
	Sustainable Financial Institution	MIG	To effectively manage the financial affairs of the municipality within the financial year	% of PMU Management budget spent within the financial year	Percentage	New	100% R 2 709 022 PMU Management Budget spent	Capital	15% PMU Management Budget spent	13.66% Budget spent, R 370 187	Target Not Achieved	Data Capturer post is vacant and the plan included the salary of the post	To finalise appointment of the Data Capture by November 2017	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% capital budget spent as approved by Council by 30 June 2018.	Percentage	60,75%	100% R 80 470 508 Capital Budget spent	Capital	15% Capital Budget spent	12.21% , R17 298 332 budget spent	Target Not Achieved	Late appointment of service providers and non adherence to the procurement	To fastrack the appointment of service provider and the municipality to do forward planning	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% Operational and maintenance budget spent as approved by Council by 30 June 2018.	Percentage	New	100% Operational Budget spent	Operational	15% Operational Budget spent	21.65%, R 47 241 356 budget spent	Target Achieved	None	None	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% MIG expenditure by 30 June 2018.	Percentage	100%	100% R 61 162 000 MIG expenditure	Capital	15% MIG expenditure	15.59%, R 9 535 125 budget spent	Target Achieved	None	None	CFO/ TECH	Financial reports

	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FMG expenditure by 30 June 2018.	Percentage	100%	100% FMG Expenditure	Operational	15% FMG Expenditure	9.41% budget spent, R 201 883.00	Target Not Achieved	The budget for Interns was not spent due to enrolment for MFMP has not commenced	To fastrack the enrolment of Interns for MFMP	CFO	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% EPWP expenditure 30 June 2018.	Percentage	100%	100% EPWP expenditure	Operational	15% EPWP expenditure	22.84% Budget spent, R 544 500.	Target Achieved	None	None	CFO/ TECH	Financial reports
	Sustainable Financial Institution	Expenditure Management	To effectively manage the financial affairs of the municipality within the financial year	% FBS expenditure by 30 June 2018	Percentage	102%	100% FBS expenditure	Operational	15% FBS expenditure	39.85%, R 166 835	Target Achieved	None	None	CFO	Financial reports

CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

MUNICIPAL FINANCE

Region	Strategic Objective	Programme	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challenges	Corrective Measures	Evidence required
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase a Scanner for Finance by 30 June 2018	Scanner (Finance)	01/07/2017	30/06/2018	CFO	GLM	100,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM for further processing	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Information Technology	To Purchase 4 Slip Printers for Finance by 30 June 2018	4 Slip Printers	01/07/2017	30/06/2018	CFO	GLM	16,000	Develop Specifications and submit to SCM	Specifications developed and submitted to SCM for further processing	Target Achieved	None	None	Payment Certificate and delivery note

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

Vote Nr	Strategic Objective	Programmes	Measurable Objectives	Performance measures/ Indicator	KPI Unit of measure	Baseline	Annual Target (30/06/2018)	Budget 2018/2017	1st Quarter (1 Jul-30 Sept 2017)	Actual Performance	Remarks	Challenges	Corrective Measures	Responsible Person	Evidence required
	Improved Governance and Organisational Excellence	Council	To ensure functionality of Council committee within the financial year.	# of Council Meetings held by 30 June 2018.	Number	12 Council meetings held	4 Council meetings held	Operational	1 Council meetings held	3 Council Meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Council	To ensure functionality of EXCO committee within the financial year.	# of EXCO meetings held by 30 June 2018.	Number	12 EXCO meetings held	4 EXCO meetings held	Operational	1 EXCO meetings held	3 EXCO Meetings held	Target Achieved	None	None	Director Corp	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council committee within the financial year.	# of Ward Committee reports submitted by 30 June 2018.	Number	348 Ward Committee reports submitted	300 ward committee reports submitted	Operational	90 ward committee reports submitted	90 Ward Committee reports submitted to Office of the Speaker	Target Achieved	None	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	# of MPAC meetings held by 30 June 2018.	Number	14 MPAC meetings held	12 MPAC meetings held	Operational	3 MPAC meetings held	3 MPAC meetings held	Target Achieved	None	None	Manager (Mayors Office)	Agenda, Minutes & attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Council within the financial year	% of MPAC resolutions implemented (# of resolutions taken/ # resolutions implemented) within a financial year	Percentage	New	% of MPAC resolutions implemented (# of resolutions taken/ # resolutions implemented)	Operational	% of MPAC resolutions implemented (# of resolutions taken/ # resolutions implemented)	No MPAC resolutions developed for the 1st quarter	N/A	N/A	N/A	Municipal Manager	MPAC resolutions register
	Improved Governance and Organisational Excellence	Human Resource management	To ensure functionality of Council within the financial year	# of LLF meetings held by 30 June 2018.	Number	13 LLF meetings held	12 LLF meetings held	Operational	3 LLF meetings held	2 LLF meetings held	Target Not Achieved	Meeting was postponed due finalise the politico Policy review	To hold Ordinary meeting in the second quarter	Director Corp	Agenda, Minutes & attendance register

	Improved Governance and Organisational Excellence	Labour Relations	To ensure functionality of Municipality within the financial year	% in implementation of LLF resolutions by 30 June 2018(# of resolutions taken/ # of resolutions implemented).	Percentage	1	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented).	Operational	100% resolutions implemented (# of resolutions taken/ # of resolutions implemented)	70% of LLF resolutions implemented	Target Not Achieved	awaiting response on Minimum essential services from SALGA and ordinary meeting not held	To make follow ups with SALGA and hold ordinary LLF Meetings	Director Corp	Updated Resolutions register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review	# of IDP/Budget/ PMS REP Forum meetings held by 30 June 2018.	Number	5 IDP/Budget/ PMS REP Forum meetings held	5 IDP/Budget/ PMS REP Forum meetings held	Operational	1 IDP/Budget/ PMS REP Forum meetings held	no meeting held for 1st quarter	Target Not Achieved	Unavailability of stakeholder	To ensure that 2 meeting are held in the second quarter	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in the IDP review within a financial year	# of IDP/Budget/ PMS Steering Committee meetings held by 30 June 2018.	Number	5 IDP/Budget/ PMS Steering Committee meetings	5 IDP/Budget/ PMS Steering Committee meetings	Operational	1 IDP/Budget/ PMS Steering Committee meetings held	no meeting held for 1st quarter	Target Not Achieved	Unavailability of stakeholder	To ensure that 2 meeting are held in the second quarter	Director INDEP	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Public Participation	To promote accountability within the municipality	% of complaints resolved : # of complaints received / # of complaints attended to within a financial year	Percentage		% of complaints resolved : # of complaints received / # of complaints attended	Operational	% of complaints resolved : # of complaints received / # of complaints attended	94%, 75 /80 complaints resolved	Target Not Achieved	5 Outstanding issues need availability of budget, and the municipality did not budget in the current FY	To consider the projects in the budget adjustment for operational budget	Director Corps	Updated Complaints Management Register
	Improved Governance and Organisational Excellence	Public Participation	To ensure public involvement in Mayoral Imbizo 's within a financial year	# of quarterly Community feedback meetings held within a financial by 30 June 2018.	Number	4 Mayoral Imbizo held	4 Community feedback meetings held	Operational	1 Community Feedback meetings held	1 Mayoral Imbizo held at SRDA	Target Achieved	None	None	Manager (Mayors Office)	Agenda & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	# of Audit Committee meetings held by 30 June 2018.	Number (Accumulative)	6 Audit Committee meetings held	4 Audit Committee meeting held	Operational	1 Audit Committee meetings held	1 Audit Committee Meeting held	Target Achieved	None	None	Municipal Manager	Agenda, Minutes & Attendance register
	Improved Governance and Organisational Excellence	Committees	To ensure functionality of Audit committee within a financial year	% of Audit and Performance Audit Committees resolutions implemented within a financial year	Percentage	New	% of Audit and Performance Audit Committee resolutions implemented	Operational	% of Audit and Performance Audit Committee resolutions implemented	0% of Audit Committee resolutions implemented	Target Not Achieved	None implementation of resolutions by management	To implement resolutions in the second quarter	Municipal Manager	Audit Committee resolutions register

Improved Governance and Organisational Excellence	Risk	To ensure functionality of Risk committee within the financial year.	# of Risk Committee meetings held by 30 June 2018.	Number (Accumulative)	2 Risk Committee meetings held	4 Risk Committee meetings held	Operational	1 Risk Committee meetings held	1 Risk Committee meeting not held	Target Not Achieved			Municipal Manager	Agenda, Minutes & Attendance register
Improved Governance and Organisational Excellence	Internal Audit	To conduct quarterly assessment on municipal performance information.	# of performance audit reports issued by 30 June 2018.	Number	4 Performance audit reports issued	4 Performance audit reports issued	Operational	1 Performance audit reports issued	1 Performance Audit report compiled and issued	Target Achieved	None	None	Municipal Manager	Performance Audit report tabled in council and resolution
Improved Governance and Organisational Excellence	Internal Audit	To monitor implementation of internal audit action plan within a financial year	% of internal audit findings resolved (# of Internal Audit issues resolved / # of issues raised) by 30 June 2018.	Percentage	14% Internal Audit findings resolved	100% internal audit findings resolved	Operational	25% internal audit findings resolved	33% Internal audit findings resolved, 8/17	Target Achieved	None	None	Municipal Manager/ All Directors	Proof of Internal Audit findings resolved
Improved Governance and Organisational Excellence	Risk management	To ensure effective implementation of risk mitigations actions 30 June 2018	% of Risk issues resolved (# Risk issues implemented / resolved / # of risks identified) by 30 June 2018	Percentage	65% of risk issues resolved	100% Risk issues resolved	Operational	25% Risk issues resolved	30%, Risk Issues resolved	Target Achieved	None	None	Municipal Manager/ All Directors	Resolved Risk issues and POE submitted

18 CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS PER RESPONSIBLE MANAGER

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Region	Strategic Objective	Program me	Measurable Objective/ Performance Indicator	Project Name	Start Date	Completion date	Project Owner	Source of funding	Budget	1st Q Target	Actual Performance	Remarks	Challeng es	Corrective Measures	Evidence required
Head office	Access to Sustainable Basic Services	Property Services	To purchase a council vehicle for the Mayor by 30 June 2018	Council vehicles (Mayor)	01/07/2017	30/06/2018	Director Corps	GLM	1,300,000	Develop Specifications and submit to SCM	Specifications not submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Access to Sustainable Basic Services	Property Services	To purchase a council vehicle for the Speaker by 30 June 2018	Council vehicles (Speaker)	01/07/2017	30/06/2018	Director Corps	GLM	800,000	Develop Specifications and submit to SCM	Specifications not submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase banners by 3 June 2018	Banners	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase 2 Podiums by 30 June 2018	Podiums (2X)	01/07/2017	30/06/2018	Director Corps	GLM	20,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note
Head office	Improved Governance and Organisational Excellence	Property Services	To purchase a recording machine for Imbizos by 30 June 2018	Recording machine: Imbizo & Corporate	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications submitted to SCM	Target Achieved	None	None	Payment Certificate and delivery note

Head office	Improved Governance and Organisational Excellence	Property Services	To renovate and decorate the reception interior by 30 June 2018	Interior decoration : Reception	01/07/2017	30/06/2018	Director Corps	GLM	50,000	Develop Specifications and submit to SCM	Specifications not submitted to SCM	Target Not Achieved	Late submission of specifications by user departments	Departments to submit the specifications to SCM by end of October 2017	Payment Certificate and delivery note
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